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VOTE 10 PUBLIC SERVICE COMMISSION

MINISTER

Hon. C. Dixon

DEPUTY MINISTER

C. Read

• The Public Service Commission represents the Yukon government as employer and provides human resource direction, advice and support services to departments and employees.

| | Comparable | | | | |
|---------------------------------------|------------|----------|----------|---------|--|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 | |
| SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL | |
| Amounts to be Appropriated | | | | | |
| Operation and Maintenance (Vote 10-1) | 44,125 | 42,206 | 42,091 | 39,448 | |
| Capital (Vote 10-2) | 1119 | 177 | 121 | 73 | |
| Total Appropriations | 44,244 | 42,383 | 42,212 | 39,521 | |
| | | | • | | |

Note: Restated 2014-15 Forecast, 2014-15 Estimate and 2013-14 Actual to be consistent with the 2015-16 Estimate presentation.

VOTE 10
PUBLIC SERVICE COMMISSION

| | | Comparable | | | |
|---|----------|------------|----------|---------|--|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 | |
| FINANCIAL SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL | |
| Amounts to be Appropriated | | | | | |
| Operation and Maintenance (Vote 10-1) | | | | | |
| Finance and Administration | 974 | 950 | 948 | 975 | |
| Corporate Human Resources and | | | | | |
| Diversity Services | 2,970 | 2,689 | 2,686 | 2,530 | |
| Compensation and Classification | 2,399 | 2,371 | 2,342 | 2,373 | |
| Labour Relations | 1,535 | 1,272 | 1,268 | 1,442 | |
| Workers' Compensation Fund | 5,285 | 4,900 | 4,900 | 4,910 | |
| Human Resource Management Systems | 945 | 921 | 919 | 820 | |
| Policy, Planning and Communication | 833 | 820 | 818 | 827 | |
| Employee Future Benefits | 22,760 | 21,876 | 21,876 | 19,751 | |
| Staff Development | 2,688 | 2,722 | 2,656 | 2,608 | |
| Respectful Workplace Office | 881 | 849 | 846 | 737 | |
| Health, Safety and Disability Management | 2,855 | 2,836 | 2,832 | 2,475 | |
| | | | | | |
| Total Operation and Maintenance (Vote 10-1) | 44,125 | 42,206 | 42,091 | 39,448 | |
| Capital (Vote 10-2) | | | | | |
| Finance and Administration | 84 | 151 | 95 | 45 | |
| Corporate Human Resources and | | | | | |
| Diversity Services | 17 | 5 | 5 | 16 | |
| Staff Development | 8 | 11 | 11 | 7 | |
| Health, Safety and Disability Management | 10 | 10 | 10 | 5 | |
| Total Capital (Vote 10-2) | 119 | 177 | 121 | 73 | |
| Total Appropriations | 44,244 | 42,383 | 42,212 | 39,521 | |
| | | | | | |
| Adjustments for Reconciliation of Expenses | | | | | |
| Amortization Expense | 8 | 7 | 7 | 5 | |
| Tangible Capital Assets | (13) | (12) | (12) | (11) | |
| Total Expenses | 44,239 | 42,378 | 42,207 | 39,515 | |
| | | | | | |

VOTE 10
PUBLIC SERVICE COMMISSION

| | Comparable | | | |
|---------------------------------|------------|----------|----------|---------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| FINANCIAL SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| Summary of Expenses by Category | | | | |
| Personnel | 40,252 | 38,429 | 38,403 | 35,783 |
| Other | 3,979 | 3,942 | 3,797 | 3,725 |
| Government Transfers | 0 | 0 | 0 | 2 |
| Amortization Expense | 8 | 7 | 7 | 5 |
| Total Expenses | 44,239 | 42,378 | 42,207 | 39,515 |
| | | | | |

VOTE 10
PUBLIC SERVICE COMMISSION

| | | | Comparable | |
|----------------------------|----------|----------|------------|---------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| FINANCIAL SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| Revenues | | | | |
| Third-Party Recoveries | | | | |
| Operation and Maintenance | 40 | 40 | 40 | 11 |
| Subtotal Third-Party | 40 | 40 | 40 | 11 |
| Recoveries from Canada | | | | |
| Operation and Maintenance | 5 | 5 | 5 | 11 |
| Subtotal from Canada | 5 | 5 | 5 | 11 |
| Total Revenues | 45 | 45 | 45 | 22 |
| | | | | |

FINANCE AND ADMINISTRATION

• To provide financial management, systems support, records management and administrative services to the Public Service Commission.

| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
|--|----------|----------|----------|----------|
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| Amounts included in the Appropriation | | | | |
| Operation and Maintenance (Vote 10-1) Administration | 974 | 950 | 948 | 975 |
| | 974 | 950 | 948 | 975 |
| Capital (Vote 10-2) Office Furniture and Equipment | 56 | 43 | 43 | 8 |
| Information Technology Equipment and Systems Prior Years' Projects | 28 0 | 42 66 | 42 10 | 23 14 |
| · | 84 | 151 | 95 | 45 |
| Total included in the Appropriation | 1,058 | 1,101 | 1,043 | 1,020 |
| Summary of Appropriation by Allotment | | | | |
| Personnel | 870 | 846 | 844 | 813 |
| Other | 175 | 243 | 187 | 207 |
| Government Transfers | 0 | 0 | 0 | 0 |
| Tangible Capital Assets | 13 | 12 | 12 | 0 |
| Total included in the Appropriation | 1,058 | 1,101 | 1,043 | 1,020 |
| | | | | |

CORPORATE HUMAN RESOURCES AND DIVERSITY SERVICES

- To provide corporate staffing and recruitment services.
- To implement Final Agreement obligations and the Employee Equity Policy to support development of a public service that is representative of Yukon people.
- To operate the Workplace Diversity Employment Office to provide public service employment opportunities for persons with disabilities.

| | Comparable | | | |
|---|------------|----------|----------|---------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| Amounts included in the Appropriation | | | | |
| Operation and Maintenance (Vote 10-1) | | 4 40 4 | 4 404 | 4 575 |
| Staffing Administration Aboriginal Recruitment and | 1,712 | 1,434 | 1,431 | 1,575 |
| Development Program | 917 | 917 | 917 | 652 |
| Workplace Diversity Employment Office | 341 | 338 | 338 | 303 |
| | 2,970 | 2,689 | 2,686 | 2,530 |
| 0 11 - 1 (1/11 - 10 0) | | | | |
| Capital (Vote 10-2) Workplace Diversity Office - Equipment | 17 | 5 | 5 | 16 |
| Workplace Diversity Office - Equipment | | | <u> </u> | 10 |
| | 17 | 5 | 5 | 16 |
| Total included in the Appropriation | 2,987 | 2,694 | 2,691 | 2,546 |
| | | | | |
| Summary of Appropriation by Allotment | | | | |
| Personnel | 2,770 | 2,559 | 2,556 | 2,303 |
| Other | 217 | 135 | 135 | 232 |
| Government Transfers | 0 | 0 | 0 | 0 |
| Tangible Capital Assets | . 0 | 0 | 0 | 11 |
| Total included in the Appropriation | 2,987 | 2,694 | 2,691 | 2,546_ |
| | | | | |

CORPORATE HUMAN RESOURCES AND DIVERSITY SERVICES

| | Comparable | | | | |
|---|------------|----------|-----------------|--------|--|
| | 2015-16 | 2014-15 | 2014-15 2014-15 | | |
| · · · · · · · · · · · · · · · · · · · | ESTIMATE | FORECAST | ESTIMATE | ACTUAL | |
| Staffing (#) | | | | | |
| Competitions under the Public Service Act (1) | 450 | 550 | 620 | 581 | |
| Competition Appeals | 20 | 20 | 35 | 32 | |

⁽¹⁾ Includes indeterminate, term, casual, auxiliary and in-service competitions.

COMPENSATION AND CLASSIFICATION

- To administer employee salary, pension and benefits services for employees.
- To develop and implement classification frameworks and structures that support employment and pay equity.

| | | Comparable | | | |
|--|----------|------------|----------|---------|--|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 | |
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL | |
| Amounts included in the Appropriation | | | | | |
| Operation and Maintenance (Vote 10-1) | | | | | |
| Administration | 2,352 | 2,324 | 2,295 | 2,352 | |
| Classification and Competition Appeals | 47 | 47 | 47 | 21 | |
| Total included in the Appropriation | 2,399 | 2,371 | 2,342 | 2,373 | |
| | | | | | |
| Summary of Appropriation by Allotment | | | | | |
| Personnel | 2,165 | 2,112 | 2,108 | 2,009 | |
| Other | 234 | 259 | 234 | 364 | |
| Government Transfers | 0 | 0 | 0 | 0 | |
| Total included in the Appropriation | 2,399 | 2,371 | 2,342 | 2,373 | |
| · | | | | | |

COMPENSATION AND CLASSIFICATION

| | Comparable | | | | |
|--|---------------------|----------|----------|---------|--|
| | 2015-16 ESTIMATE | 2014-15 | 2014-15 | 2013-14 | |
| | | FORECAST | ESTIMATE | ACTUAL | |
| Classification (#) | | | | | |
| Requests for Classification Review (1) | 375 | 350 | 500 | 673 | |
| Classification Appeals (2) | 30 | 15 | 30 | 30 | |
| Classification Appeal Board Hearings (3) | 10 | 0 | 5 | 2 | |

⁽¹⁾ Represents employee and departmental requests for classification reviews.

⁽²⁾ Represents the number of employee and Deputy Minister appeals submitted to the Public Service Commission.

⁽³⁾ Represents the number of appeals heard before the Classification Appeal Board.

LABOUR RELATIONS

• To provide labour relations leadership and expertise to the Government of Yukon and to manage collective bargaining processes.

| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
|---------------------------------------|----------|----------|----------|---------|
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| Amounts included in the Appropriation | | | | |
| Operation and Maintenance (Vote 10-1) | | | | |
| Administration | 1,146 | 870 | 866 | 1,090 |
| Yukon Employees' Union / Public | | | | |
| Service Alliance of Canada | 58 | 175 | 175 | 178 |
| Yukon Teachers' Association | 135 | 31 | 31 | 6 |
| Long Service Awards | 196 | 196 | 196 | 168 |
| Total included in the Appropriation | 1,535 | 1,272 | 1,268 | 1,442 |
| Total molaced in the Appropriation | : | | | |
| | | | | |
| Summary of Appropriation by Allotment | | | | |
| Personnel | 1,138 | 990 | 986 | 1,163 |
| Other | 397 | 282 | 282 | 279 |
| Government Transfers | 0 | 0 | 0 | 0 |
| | | 1.0=0 | 4.000 | 4 440 |
| Total included in the Appropriation | 1,535 | 1,272 | 1,268 | 1,442 |
| | | | | |

LABOUR RELATIONS

| | Comparable | | | |
|---|------------|----------|----------|---------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| (#) | | | | |
| Employee Grievances | 70 | 59 | 70 | 50 |
| Adjudication and/or Court Actions (1) | 10 | 2 | 7 | 2 |
| Arbitration/Conciliation Hearings | 0 | 0 | 0 | 0 |
| Joint Consultations Held with Yukon Employees' Union | 8 | 8 | 3 | 4 |
| Joint Consultations Held with Yukon Teachers' Association | 4 | 4 | 3 | 2 |

⁽¹⁾ Adjudication is the fourth and final step in the grievance procedure. For every grievance that proceeds to the adjudication stage, there would have been hearings at each of the previous three levels/stages. The hearing at the first level is normally informal and is usually an investigative step, with little preparatory work required. However, if the grievance is taken to the second and third levels the hearing is more structured, with both sides presenting evidence which can require extensive research.

WORKERS' COMPENSATION FUND

• To provide the appropriation for Workers' Compensation Fund annual premiums in accordance with the Yukon *Workers' Compensation Act.*

| | | | Comparable | | |
|---------------------------------------|------------|----------------|------------|---------|--|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 | |
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL | |
| Amounts included in the Appropriation | | | | | |
| Operation and Maintenance (Vote 10-1) | | | | | |
| Workers' Compensation Payments | 5,285 | 4,900 | 4,900 | 4,910 | |
| Total included in the Appropriation | 5,285 | 4,900 | 4,900 | 4,910 | |
| O of A wietien by Alletment | | | | | |
| Summary of Appropriation by Allotment | 5,285 | 4,900 | 4,900 | 4,910 | |
| Personnel | 0,209 0 | 4,900 | 4,900 | 4,510 | |
| Other | | - . | _ | 0 | |
| Government Transfers | 0 | 0_ | 0 | | |
| Total included in the Appropriation | 5,285 | 4,900 | 4,900 | 4,910 | |
| | | | | | |

HUMAN RESOURCE MANAGEMENT SYSTEMS

• To provide software solutions that support the quality, security and protection of corporate human resource data within Yukon government.

| | | Comparable | | |
|--|----------|------------|----------|---------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| Amounts included in the Appropriation | | | | |
| Operation and Maintenance (Vote 10-1) Administration | 945 | 921 | 919 | 820 |
| Total included in the Appropriation | 945 | 921 | 919 | 820 |
| | | | | |
| Summary of Appropriation by Allotment | ممم | 070 | 077 | 700 |
| Personnel | 903 | 879 | 877 | 788 |
| Other | 42 | 42 | 42 | 32 |
| Government Transfers | 0 | 0 | 0 | 0 |
| Total included in the Appropriation | 945 | 921 | 919 | 820 |
| | | | | |

POLICY, PLANNING AND COMMUNICATION

 To provide policy and communications services to support corporate and departmental program delivery.

| | | Comparable | | |
|--|-----------------|------------------------|-----------------|------------------------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| Amounts included in the Appropriation | | | | |
| Operation and Maintenance (Vote 10-1) Administration | 833 | 820 | . 818 | 827 |
| Total included in the Appropriation | 833 | 820 | 818 | 827 |
| Summary of Appropriation by Allotment Personnel Other Government Transfers | 707 126 0 | 694 126 0 820 | 692 126 0 | 627 200 0 827 |
| Total included in the Appropriation | 033 | 620 | 010 | 021 |

EMPLOYEE FUTURE BENEFITS

• To provide the appropriation for annual employee future benefits expense.

| | | Comparable | | |
|--|----------|------------|----------|---------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| Amounts included in the Appropriation | | | | |
| Operation and Maintenance (Vote 10-1) Employee Future Benefits | 22,760 | 21,876 | 21,876 | 19,751 |
| Total included in the Appropriation | 22,760 | 21,876 | 21,876 | 19,751 |
| | | | | |
| Summary of Appropriation by Allotment | | | | |
| Personnel | 22,760 | 21,876 | 21,876 | 19,727 |
| Other | 0 | 0 | 0 | 24 |
| Government Transfers | 0 | 0 | 0 | 00 |
| Total included in the Appropriation | 22,760 | 21,876 | 21,876 | 19,751 |
| | | | | |

STAFF DEVELOPMENT

• To provide corporate organizational development services, employee assessment and learning programs.

| | | | Comparable | | |
|---------------------------------------|----------|----------|------------|---------|--|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 | |
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL | |
| Amounts included in the Appropriation | | | | | |
| Operation and Maintenance (Vote 10-1) | | | | | |
| Administration | 447 | 436 | 436 | 716 | |
| Training and Development | 2,241 | 2,286 | 2,220 | 1,892 | |
| | 2,688 | 2,722 | 2,656 | 2,608 | |
| Capital (Vote 10-2) | | | | | |
| Training Facilities | 8 | 11 | 11 | 7 | |
| | 8 | 11 | 11 | 7 | |
| Total included in the Appropriation | 2,696 | 2,733 | 2,667 | 2,615 | |
| | | | | | |
| Summary of Appropriation by Allotment | | | | | |
| Personnel | 1,341 | 1,311 | 1,309 | 1,495 | |
| Other | 1,355 | 1,422 | 1,358 | 1,118 | |
| Government Transfers | 0 | 0 | 0 | 2 | |
| Tangible Capital Assets | 0 | 0 | 0 | 0 | |
| Total included in the Appropriation | 2,696 | 2,733 | 2,667 | 2,615 | |
| | | | | | |

STAFF DEVELOPMENT

| | | Comparable | · | |
|---|--------------|-------------|-------------|-------------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| (#) | | | | |
| Classes Delivered by the Public Service Commission ⁽¹⁾ | 180 | 214 | 313 | 294 |
| Yukon Government Participants (2) (4) Participants from Other Organizations (3) (4) | 3,571 64_ | 2,284 32 | 3,660 55 | 3,518 83 |
| Total Participants (4) | 3,635 | 2,316 | 3,715 | 3,601 |
| Professional and Technical Training Program | | | | |
| Participants | 1,200 | 1,100 | 1,200 | 1,014 |
| Requests Approved | 1,100 | 1,055 | 1,100 | 958 |
| Career Counselling Participants | 300 | 400 | 700 | 586 |
| Assessment Centre Participants | | | x. | |
| Consultations with Supervisors/Managers | 80 | 80 | 100 | 75 |
| MBTI Testing | 300 | 300 | 450 | 503 |
| Kenexa Skill Assessments | 300 | 250 | 300 | 279 |
| Strong Inventory Assessment | 50 | 30 | 50 | 36 |

⁽¹⁾ Includes Health and Safety Training delivered by Health, Safety and Disability Management branch.

⁽²⁾ Includes participants for classes delivered by Health, Safety and Disability Management branch.

⁽³⁾ Includes participants from First Nation governments, federal government, other levels of government, and non-government organizations.

⁽⁴⁾ Restated 2014-15 Estimate to be consistent with 2015-16 Estimate presentation.

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RESPECTFUL WORKPLACE OFFICE

• To promote a respectful, healthy and well-functioning workplace.

| | | Comparable | | |
|---------------------------------------|----------|------------|----------|------------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| Amounts included in the Appropriation | | | | |
| Operation and Maintenance (Vote 10-1) | | | 2.12 | 707 |
| Respectful Workplace Office | 881 | 849 | 846 | 737 |
| Total included in the Appropriation | 881 | 849 | 846 | 737 |
| · · · · · · · · · · · · · · · · · · · | | | | |
| Summary of Appropriation by Allotment | | | | |
| Personnel | 750 | 718 | 715 | 572 |
| Other | 131 | 131 | 131 | 165 |
| Government Transfers | 0 | 0 | 0 | 0 |
| Total included in the Appropriation | 881 | 849 | 846 | 737 |
| | | | | |

HEALTH, SAFETY AND DISABILITY MANAGEMENT

• To coordinate workplace health and safety programs and to provide corporate leadership and support on accommodation and disability management practices and procedures.

| | | Comparable | | | |
|--|----------|------------|----------|---------|--|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 | |
| PROGRAM SUMMARY (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL | |
| Amounts included in the Appropriation | | | • | | |
| Operation and Maintenance (Vote 10-1) Operations | 2,855 | 2,836 | 2,832 | 2,475 | |
| Operations | 2,855 | 2,836 | 2,832 | 2,475 | |
| Capital (Vote 10-2) | | | | | |
| Accommodation Equipment | 10 | 10 | 10 | 5 | |
| | 10 | 10 | 10 | 5 | |
| Total included in the Appropriation | 2,865 | 2,846 | 2,842 | 2,480 | |
| | | | | | |
| Summary of Appropriation by Allotment | | | | | |
| Personnel | 1,563 | 1,544 | 1,540 | 1,376 | |
| Other | 1,302 | 1,302 | 1,302 | 1,104 | |
| Government Transfers | 0 | 0 | 0 | 0 | |
| Tangible Capital Assets | 0 | 0 | 0 | 0 | |
| Total included in the Appropriation | 2,865 | 2,846 | 2,842 | 2,480 | |
| | | | | | |

HEALTH, SAFETY AND DISABILITY MANAGEMENT

| | | Comparable | | |
|----------------------------------|----------|-----------------|----------|-----------|
| | 2015-16 | 2014-15 2014-15 | | 5 2013-14 |
| | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| (#) | | | | |
| Employee Assistance Participants | 1,200 | 1,200 | 1,200 | 1,178 |
| New Accommodation Participants | 100 | 100 | 80 | 87 |

| | | Comparable | | |
|---|----------|------------|----------|---------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| REVENUES (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| THIRD-PARTY RECOVERIES | | | | |
| Operation and Maintenance | | | | |
| Staff Development | | | | |
| Training and Development | 15 | 15 | 15 | 7 |
| Health, Safety and Disability Management Training and Development | 25 | 25 | 25 | 4 |
| Training and Development | | | | |
| Total Third-Party Recoveries | 40 | 40 | 40 | 11 |
| RECOVERIES FROM CANADA Operation and Maintenance | | | | |
| Staff Development | | | ł | |
| Prior Years' Recoveries | 0 | 0 | 0 | 2 |
| Health, Safety and Disability Management Training and Development | 5 | 5 | 5 | 9 |
| Total Recoveries from Canada | 5 | 5 | 5 | 11 |
| TOTAL REVENUES | 45 | 45 | 45 | 22 |
| | | | | |

| | | | Comparable | |
|--------------------------------------|----------|----------|------------|---------|
| | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| GOVERNMENT TRANSFERS (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| OTHER TRANSFER PAYMENTS | | | | |
| Operation and Maintenance | | | | |
| Staff Development | | | | |
| Prior Years' Other Transfer Payments | 0 | 0 | 0 | 2 |
| TOTAL GOVERNMENT TRANSFERS | 0 | 0 | 0 | 2 |
| | | | | |

| | | Comparable | | |
|--|----------|------------|----------|---------|
| CHANGES IN TANGIBLE CAPITAL ASSETS | 2015-16 | 2014-15 | 2014-15 | 2013-14 |
| AND AMORTIZATION (\$000s) | ESTIMATE | FORECAST | ESTIMATE | ACTUAL |
| | | | | |
| Beginning of the Year | | | | |
| Cost of Tangible Capital Assets in Service | 209 | 197 | 210 | 199 |
| Accumulated Amortization | (173) | (166) | (179) | (174) |
| Net Book Value | 36 | 31 | , 31 | 25 |
| Changes during the Year | | | | |
| Cost of Tangible Capital Assets | | | | |
| Capital Expenditures | 13 | 12 | 12 | 11 |
| Transfers between Departments | 0 | 0 | 0 | (13) |
| Transition between Bepartments | · · | 3 | · · | (10) |
| Accumulated Amortization | | | | |
| Amortization Expense | (8) | (7) | (7) | (5) |
| Transfers between Departments | 0 | 0 | 0 | 13 |
| End of the Year | | | | |
| Cost of Tangible Capital Assets in Service | 222 | 209 | 222 | 197 |
| Accumulated Amortization | (181) | (173) | (186) | (166) |
| Net Book Value | 41 | 36 | 36 | 31 |
| Work-in-Progress | 0 | 0 | 0 | 0 |
| | | | | |
| Total Net Book Value and Work-in-Progress | 41_ | 36 | 36 | 31_ |