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VOTE 03 DEPARTMENT OF EDUCATION

MINISTER

Hon. D. Graham

DEPUTY MINISTER

J. Arnold

To support the development of literate, skilled Yukon learners and workers in a manner consistent
with the Yukon Education Act and other relevant legislation. This will be achieved by developing,
providing, supporting or implementing programs and initiatives in the areas of essential skills
development, post-secondary education and labour market development in cooperation with partners
and stakeholders.

		Comparable			
	2016-17	2015-16	2015-16	2014-15	
SUMMARY (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL	
Amounts to be Appropriated					
Operation and Maintenance (Vote 03-1)	160,344	156,637	154,762	153,691	
Capital (Vote 03-2)	13,369	30,325	26,481	32,552	
Total Appropriations	173,713	186,962	181,243	186,243	

Note: Restated 2015-16 Forecast, 2015-16 Estimate and 2014-15 Actual to be consistent with the 2016-17 Estimate presentation.

VOTE 03
DEPARTMENT OF EDUCATION

	Comparable			
	2016-17	2015-16	2015-16	2014-15
FINANCIAL SUMMARY (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Amounts to be Appropriated				
Operation and Maintenance (Vote 03-1)		0.050	0.050	0.007
Education Support Services	8,222	8,059	8,059	9,067
Public Schools	109,863	107,832	105,893	105,510
Advanced Education	16,750	16,290	16,354	14,317
Yukon College	25,509	24,456	24,456	24,797
Total Operation and Maintenance (Vote 03-1)	160,344	156,637	154,762	153,691
0 11 1 11 1 1 00 0)				
Capital (Vote 03-2) Education Support Services	39	36	36	54
Public Schools	12,207	26,613	22,769	30,905
Advanced Education	0	100	100	0
Yukon College	1,123	3,576	3,576	1,593
Tukon Gonege			-,	
Total Capital (Vote 03-2)	13,369	30,325	26,481	32,552
Total Appropriations	173,713	186,962	181,243	186,243
Adjustments for Reconciliation of Expenses		·		
Amortization Expense	6,949	7,167	7,149	6,001
Write-downs / Disposals	234	24	24	476
Tangible Capital Assets	(9,021)	(20,419)	(18,064)	(27,568)
Total Expenses	171,875	173,734	170,352	165,152
•				
Summary of Expenses by Category				
Personnel	100,543	99,433	97,459	96,002
Other	21,147	24,719	23,386	21,388
Government Transfers	43,236	42,415	42,358	41,761
Amortization Expense	6,949	7,167	7,149	6,001
Total Expenses	171,875	173,734	170,352	165,152
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VOTE 03 DEPARTMENT OF EDUCATION

	2016-17	2015-16	2015-16	2014-15
FINANCIAL SUMMARY (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Revenues				
Taxes and General Revenues	17	17	17	11
Third-Party Recoveries				
Operation and Maintenance	567	567	550	572
Capital	123	97	.0	28
Subtotal Third-Party	690	664	550	600
Recoveries from Canada				
Operation and Maintenance	8,932	9,020	8,938	7,529
Capital	1,123	2,401	2,401	625
Subtotal from Canada	10,055	11,421	11,339	8,154
Total Revenues	10,762	12,102	11,906	8,765

EDUCATION SUPPORT SERVICES

- To provide departmental branches with support services in finance, human resources, communications, information technology and policy development.
- To provide for facility management, materiel management and student transportation services.

		Comparable		
	2016-17	2015-16	2015-16	2014-15
PROGRAM SUMMARY (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Amounts included in the Appropriation				
Operation and Maintenance (Vote 03-1)				
Administration	374	458	458	867
Corporate Services	3,709	3,610	3,610	3,933
School Support Services	4,139	3,991	3,991	4,267
	8,222	8,059	8,059	9,067
Capital (Vote 03-2)				
Information Technology Equipment				
and Systems	39	36	36	43
Prior Years' Projects	0	0	0	11
	39	36_	36	54
Total included in the Appropriation	8,261	8,095	8,095	9,121
Summary of Appropriation by Allotment				
Personnel	4,064	4,076	4,076	4,795
Other	4,081	3,903	3,903	4,230
Government Transfers	116	116	116	96
Tangible Capital Assets	0	0	0	0
Total included in the Appropriation	8,261	8,095	8,095	9,121

EDUCATION SUPPORT SERVICES School Support Services

SUPPLEMENTARY INFORMATION

			Comparable	
	2016-17	2015-16	2015-16	2014-15
	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Transportation				
Busing				
Expenditure (\$)	3,310,000	3,135,000	3,135,000	3,113,305
Average # Students per Day	2,100	2,082	2,005	2,179
Annual Expenditure per Student (\$)	1,576	1,506	1,564	1,429
Allowances (Travel Subsidies)				
Expenditure (\$) (1)	95,000	95,000	95,000	71,971
Estimate # of Families	45	35	50	42
Annual Expenditure per Family (\$)	2,111	2,714	1,900	1,714

⁽¹⁾ Expenditure figures do not include expenditures on the airfare for Grades 11 and 12 students from Old Crow, but relate only to transportation of public school students to and from school (\$0.60/km to a maximum of \$13.00/day).

PUBLIC SCHOOLS

• To provide the resources needed for knowledge and skill development to support life-long learning for all Yukon school age children.

		Comparable		
	2016-17	2015-16	2015-16	2014-15
PROGRAM SUMMARY (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Amounts included in the Appropriation				
Operation and Maintenance (Vote 03-1)				
Administration	330	306	306	627
Program Delivery	94,285	92,669	90,352	89,834
Learning Support Services	10,678	10,390	10,609	10,754
Student Support Services	2,892	2,915	3,060	2,873
First Nations Programs and Partnerships	1,678	1,552	1,566	1,422
	109,863	107,832	105,893	105,510
0 1/ 1/1/ (- 00 0)				
Capital (Vote 03-2)				
Facility Construction and Maintenance				
F. H. Collins Secondary School - Replacement	2,980	11,904	7,478	23,117
- Technical Education Wing	3,000	1,300	3,000	49
- Prior Years' Projects	, 0	2,722	2,970	761
Francophone High School - Planning	400	75	0	0
Burwash School - Planning	40	0	0	0
Modular Classroom	600	0	0	0
School Initiated Renovations	125	267	125	95
Capital Maintenance Repairs	2,910	7,596	6,538	3,264
Prior Years' Projects	0	0	0	2,029
Instructional Programs				
School-Based Equipment Purchase	300	747	435	378
School-Based Information Technology	1,852	1,799	2,128	1,129
Prior Years' Projects	0	203	95	83
	12,207	26,613	22,769	30,905
Total included in the Appropriation	122,070	134,445	128,662	136,415

PUBLIC SCHOOLS (Cont'd)

		Comparable		
	2016-17	2015-16	2015-16	2014-15
PROGRAM SUMMARY (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Summary of Appropriation by Allotment				
Personnel	93,626	92,713	90,549	88,778
Other	16,117	19,880	18,491	16,064
Government Transfers	4,429	3,834	3,959	4,630
Tangible Capital Assets	7,898	18,018	15,663	26,943
Total included in the Appropriation	122,070	134,445	128,662	136,415

PUBLIC SCHOOLS

SUPPLEMENTARY INFORMATION

- Expenditures include all direct operation and maintenance costs of operating the schools (including
 the cost of all school-based staff, materials, supplies, maintenance, security, groundskeeping and
 utilities). They do not include the support activities which are indirect costs (branch administration,
 student transportation, in-services training, curriculum development, native language program
 development, or student accommodation or any capital costs).
- Student enrollment figures are based on actual or estimated enrollment for October 31 of any year.

					Comparable	
			2016-17	2015-16	2015-16	2014-15
			ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Total Expenditures						
Kindergarten/Elementar	y/Seconda	ry (\$)	100,250,605	99,226,197	97,183,289	96,066,856
Students (#)			5,301	5,251	5,221	5,199
Expenditure per Studen	t (\$)		18,912 18,89		18,614	18,478
	2010	6-17	20	15-16	2	2014-15
	ESTI	MATE	AC	ACTUAL		ACTUAL
Students (#)	Urban	Rural	Urban	Rura	Urban	Rural
Kindergarten	367	134	345	147	333	146
Elementary/Secondary_	3,911	889	3,896	863	3,854	866
	4 278	1.023	4,241	1,010	4,187	1,012

Note: Restated 2015-16 Estimate to be consistent with the 2016-17 Estimate presentation.

PUBLIC SCHOOLS

SUPPLEMENTARY INFORMATION

- Education provides accommodation to Yukon students who are required to live away from home to attend school, and to certain non-Yukon students who attend Yukon schools.
- Accommodation fees are \$110 per month for Yukon students and \$380 per month for non-Yukon students.

			Comparable	
	2016-17	2015-16	2015-16	2014-15
	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Dormitory Accommodation				
Cost of Dormitory Service (\$)	988,694	996,715	996,715	1,057,258
Average # of Student Occupancy	38	35	38	29
Average Cost of Service per Student/Year (\$)	26,018	28,478	26,229	36,457
Accommodation Subsidy				
Total Accommodation Subsidy Paid (\$) (1)	41,000	41,000	141,000	28,505
Average # of Students Receiving				
Monthly Subsidy	20	19	15	26

^{(1) 2015-16} Estimate reflects the gross budgeted subsidy amount. In 2014-15 there was a policy change to reflect the net subsidy amount.

PUBLIC SCHOOLS

SUPPLEMENTARY INFORMATION

			Comparable	
	2016-17	2015-16	2015-16	2014-15
	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
French Language Immersion Students				
Kindergarten	72	70	54	53
Grade 1	76	64	55	65
Grade 2	62	64	60	56
Grade 3	61	55	55	58
Grade 4	52	53	54	50
Grade 5	51	51	47	49
Grade 6	61	59	62	58
Grade 7	56	59	58	54
Grade 8	55	62	47	45
Grade 9	58	40	44	47
Grade 10	36	49	40	40
Grade 11	41	36	32	36
Grade 12	32	32	31	26
	713	694	639	637
French First Language Students				
Kindergarten	62	55	47	56
Grade 1	22	35	31	21
Grade 2	35	21	21	28
Grade 3	20	28	30	17
Grade 4	28	20	16	18
Grade 5	20	18	18	25
Grade 6	18	26	25	11
Grade 7	22	12	10	16
Grade 8	8	10	12	8
Grade 9	6	7	5	6
Grade 10	5	4	5	6
Grade 11	4	7	6	4
Grade 12	5_	1	3	6
	255	244	229	222

PUBLIC SCHOOLS

SUPPLEMENTARY INFORMATION

		Comparable		
	2016-17	2015-16	2015-16	2014-15
	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Program Delivery (\$) - Salaries				
Teachers	62,789,154	62,398,492	60,591,689	59,365,420
Paraprofessionals	11,356,596	10,849,248	10,519,511	9,786,183
Native Language Instructors	3,568,769	3,624,011	3,591,660	3,197,843
Substitute Teachers	2,037,989	1,995,220	1,975,078	2,541,179
Learning Support Services (\$)				
Professional Development	407,350	402,350	352,350	607,759
Library and Resource Services	862,708	1,008,341	1,008,341	969,029
Curriculum Development	2,733,583	2,516,378	2,546,013	2,417,793
Early Intervention Initiatives	115,650	115,650	115,650	67,224
Technology Assisted Learning	1,376,907	1,327,064	1,327,064	1,289,247

Note: Restated 2015-16 Estimate to be consistent with the 2016-17 Estimate presentation.

ADVANCED EDUCATION

• To promote and support adult training, essential skills development, post-secondary education and labour force development, including immigration.

		Comparable		
	2016-17	2015-16	2015-16	2014-15
PROGRAM SUMMARY (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Amounts included in the Appropriation				
Operation and Maintenance (Vote 03-1)				
Administration	460	235	465	245
Labour Market Programs and Services	9,600	9,624	9,562	8,111
Training Programs	6,690	6,431	6,327	5,961
	16,750	16,290	16,354	14,317
Capital (Vote 03-2)				
Prior Years' Projects	0	100	100	0
	0	100	100	0_
Total included in the Appropriation	16,750	16,390	16,454	14,317
Summary of Appropriation by Allotment				
Personnel	2,853	2,644	2,834	2,429
Other	715	912	968	618
Government Transfers	13,182	12,834	12,652	11,270
Tangible Capital Assets	0	0	0	0
Total included in the Appropriation	16,750	16,390	16,454	14,317

ADVANCED EDUCATION Training Programs

SUPPLEMENTARY INFORMATION

•		Comparable			
	2016-17	2015-16	2015-16	2014-15	
Employment Training	ESTIMATE	FORECAST	ESTIMATE	ACTUAL	
Student Financial Assistance					
Total Value of Yukon Grants (\$)	3,985,122	3,745,438	3,653,471	3,431,923	
Grants (#)	762	774	793	739	
Average Amount (\$)	5,230	4,839	4,607	4,644	
Total Value of Training Allowances (\$)	675,666	659,515	618,233	714,865	
Training Allowances (#)	254	251	234	280	
Average Amount Approved (\$)	2,660	2,628	2,642	2,553	
Canada Student Loans - Federal ⁽¹⁾					
Total Value of Loans (\$)	924,558	923,863	926,812	965,478	
Loans (#)	176	178	183	179	
Average Amount (\$)	5,253	5,190	5,065	5,394	
Canada Grants - Federal ⁽¹⁾					
Total Value of Scholarship (\$)	276,943	293,389	306,162	269,882	
Scholarship (#)	167	176	182	165	
Average Amount (\$)	1,658	1,667	1,682	1,636	

Note: Information is reported on an academic year.

⁽¹⁾ The numbers reflect recipients only vs. all applicants.

ADVANCED EDUCATION Training Programs

SUPPLEMENTARY INFORMATION

	2016-17	2015-16	2015-16	2014-15
N	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Employment Positions Created (#)				
Canada/Yukon Summer Program Summer Career Placement	45	40	45	40
Student Training Employment Program (STEP)	120	115	120	115
	165_	155	165	155
Person-Months of Employment Created (#)	495	462	495	465

ADVANCED EDUCATION Training Programs

SUPPLEMENTARY INFORMATION

	-			
	2016-17	2015-16	2015-16	2014-15
	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Apprenticeship Program (#)				
Designated Trades	48	48	48	48
Registered Apprentices (1)	550	550	550	559
Apprentice Level Exam Candidates	250	250	250	240
Training Courses (#)				
Apprentice In-School Training				
Technical Training Days Provided (#)	8,000	8,000	8,000	8,080
Participants (#)	200	200	200	193
Certification Program (#)				
Certificates Issued	70	70	35	68
Examination Candidates	80	80	40	86

Note: Information is reported on an academic year.

⁽¹⁾ Registered Apprentices include the total number of Apprentices registered at any time during the fiscal year.

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YUKON COLLEGE

• To support Yukon College in the provision of educational programs and services and the development of research initiatives.

			Comparable	
	2016-17	2015-16	2015-16	2014-15
PROGRAM SUMMARY (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Amounts included in the Appropriation				
Operation and Maintenance (Vote 03-1)	25,509	24,456	24,456	24,797
Yukon College	23,305		24,430	24,737
	25,509	24,456	24,456	24,797
Capital (Vote 03-2)	1.123	2,401	2,401	976
Centre for Northern Innovation in Mining Prior Years' Projects	1,123 0	2, 4 01 1,175	2,401 1,175	617
1 101 10413 1 10,0013			.,	
	1,123	3,576	3,576	1,593
Total included in the Appropriation	26,632	28,032	28,032	26,390
Summary of Appropriation by Allotment				
Personnel	0	0	0	0
Other	0	0	0	0
Government Transfers	25,509	25,631	25,631	25,765
Tangible Capital Assets	1,123	2,401	2,401	625
Total included in the Appropriation	26,632	28,032	28,032	26,390

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			Comparable	
	2016-17	2015-16	2015-16	2014-15
REVENUES (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
TAXES AND GENERAL REVENUES				
Public Schools Extension Programs Fees Summer School Fees	5 10	5 10	5 10	3 6
Advanced Education Apprenticeship Certification Trade School Registration Fees	1	1	1	2
Total Taxes and General Revenues	17	17	. 17	11
THIRD-PARTY RECOVERIES				
Operation and Maintenance				
Public Schools Student Accommodation Staff Accommodation Rental Council of Ministers of Education of Canada (CMEC) Agreement - Monitors Stikine Students Yukon Teachers' Association (YTA) - Substitute Teachers Victoria Gold Yukon Student Encouragement Society French for the Future - French Language Programs	80 20 224 145 60 27 11	80 20 224 145 60 27 11	80 5 224 145 60 27 9	43 17 231 175 54 41 11
Capital				
Public Schools School-Based Information Technology Prior Years' Recoveries	123 0 123	62 35 97	0 0	0 28 28
Total Third-Party Recoveries	690	664	550	600

		Comparable		
	2016-17	2015-16	2015-16	2014-15
REVENUES (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
RECOVERIES FROM CANADA				
Operation and Maintenance				
Public Schools				
Canadian Heritage - French				
Language Programs	2,213	2,213	2,213	2,213
Prior Years' Recoveries	0	7	7	85
Advanced Education				
Employment and Social Development				
Canada				
- Canada Job Fund	1,020	1,063	998	805
 Labour Market Agreement for 				
Persons with Disabilities	1,250	1,250	1,250	410
 Labour Market Development 			0.010	0.040
Agreement	3,991	3,949	3,912	3,640
 Foreign Credential Recognition 		400	400	20
Program	112	192	192	39
- Prior Years' Recoveries	0	0	0	18
Student Financial Assistance	ا ممد	400	50	400
- Canada Student Loan	106	106	56 70	102
- Prior Years' Recoveries	0	0	70	0
Yukon College				
Employment and Social Development				
Canada				
- Older Workers' Initiative	240	240	240	217
	8,932	9,020	8,938	7,529

		Comparable		
	2016-17	2015-16	2015-16	2014-15
REVENUES (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
RECOVERIES FROM CANADA (cont'd)				
Capital				
Yukon College				
Canadian Northern Economic				
Development Agency (CanNor)				
- Centre for Northern Innovation in Mining	1,123	2,401	2,401	625
	1,123	2,401	2,401	625
Total Recoveries from Canada	10,055	11,421	11,339	8,154
TOTAL REVENUES	10,762	12,102	11,906	8,765

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			Comparable	
	2016-17	2015-16	2015-16	2014-15
GOVERNMENT TRANSFERS (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
LEGISLATED GRANTS				
Education Support Services Student Transportation	116	116	116	96
Public Schools Student Accommodation (Boarding Subsidy)	41	41	141	29
Advanced Education Post Secondary Student Grants	5,034	4,808	4,728	4,262
Total Legislated Grants	5,191	4,965	4,985	4,387
OTHER TRANSFER PAYMENTS				
Operation and Maintenance				
Public Schools				
Teacher Training (French Bursaries)	14	14	8	6
Shad Valley	5	5	5	0
Special Payments for Education-Related				
Events/Student Activities	130	127	129	187
Remuneration School Councils/Committees	668	148	148	157
Council of Yukon First Nations		105	405	450
- Native Language Program	450	405	405	450 240
- Education Support	210	214	170	210
- Education Commission	160	160	54 19	17 17
Artist in the School	19	19	1,351	1,764
Commission scolaire francophone du Yukon	1,218 220	1,234 220	220	222
Association franco-yukonnaise	70 70	50	50	83
First Nations Elder Program	19	20	20	20
First Nations Community Orientation	35	25	35	37
French Cultural Activities	46	46	44	88
Education Related Organizations	283	285	285	246
Home Tutor Program	263 50	50	203 50	41
Attendance Initiative	280	280	280	301
Yukon Literacy Coalition School Cultural Activities	230	210	250	253
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			Comparable	
	2016-17	2015-16	2015-16	2014-15
GOVERNMENT TRANSFERS (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
OTHER TRANSFER PAYMENTS (cont'd)				
Public Schools (cont'd)				
Whole Child Project	141	141	141	106
Leaders in Education/Innovation Fund	90	90	90	90
Education Assistant Certificate Program	50	50	50	42
Advanced Education				
Student Training and Employment Program	366	366	366	451
Apprenticeship Initiatives	54	54	54	55
Canada/Yukon Summer Program	114	114	114	91
Yukon Learn	275	275	275	276
Labour Market Initiatives	6	6	6	28
Canada Job Fund	821	864	799	684
Labour Market Agreement for				
Persons with Disabilities	1,000	1,000	1,000	173
Labour Market Development Agreement	3,605	3,560	3,523	3,251
Post-Secondary Student Scholarships	119	74	74	118
Youth Exploring Trades	78	78	78	75
Community Training Fund	1,510	1,435	1,400	1,571
Youth at Risk Initiatives	200	200	200	200
Prior Years' Other Transfer Payments	0	0	35	35
Yukon College				
Operational Funding	20,223	19,548	19,548	18,986
College Board	20	20	20	20
Bachelor of Social Work	370	370	370	370
Yukon Native Teacher Education Program	540	540	540	540
Innovators in School Program	57	57	57	57
School of Visual Arts	474	474	474	474
Older Workers' Initiative	240	240	240	217
Licensed Practical Nurse Program	593	279	279	478

		Comparable			
	2016-17	2015-16	2015-16	2014-15	
GOVERNMENT TRANSFERS (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL	
OTHER TRANSFER PAYMENTS (cont'd)					
Yukon College (cont'd)					
Research Centre of Excellence	1,256	1,189	1,189	1,169	
Northern Institute of Social Justice	461	464	464	546	
Centre for Northern Innovation in Mining	1,200	1,200	1,200	1,872	
Yukon Water and Wastewater			•		
Operating Program	75	75	75	68	
	38,045	36,275	36,184	36,142	
Capital					
Public Schools Prior Years' Other Transfer Payments	0	0	14	264	
Yukon College Prior Years' Other Transfer Payments	0	1,175	1,175	968	
	0	1,175	1,189	1,232	
Total Other Transfer Payments	38,045	37,450	37,373	37,374	
TOTAL GOVERNMENT TRANSFERS	43,236	42,415	42,358	41,761	
			•		

			Comparable	
CHANGES IN TANGIBLE CAPITAL ASSETS	2016-17	2015-16	2015-16	2014-15
AND AMORTIZATION (\$000s)	ESTIMATE	FORECAST	ESTIMATE	ACTUAL
Beginning of the Year				
Cost of Tangible Capital Assets in Service	270,679	227,030	228,487	225,200
Accumulated Amortization	(134,325)	(127,158)	(127,373)	(122,451)
Work-in-Progress	7,290_	28,143	32,184	3,549
Net Book Value	143,644	128,015	133,298	106,298
Changes during the Year			•	
Cost of Tangible Capital Assets				
Capital Acquisitions	7,450	5,872	6,815	3,167
Work-in-Progress put in Service during Year	8,766	37,777	38,562	409
Write-downs	(5,351)	0	0	(1,746)
Accumulated Amortization				
Amortization Expense	(6,949)	(7,167)	(7,149)	(6,001)
Write-downs	5,131	0	0	1,294
Work-in-Progress				
Capital Acquisitions	2,694	16,948	13,650	25,027
Work-in-Progress put in Service during Year	(8,766)	(37,777)	(38,562)	(409)
Write-downs	(14)	(24)	(24)	(24)
End of the Year				
Cost of Tangible Capital Assets in Service	281,544	270,679	273,864	227,030
Accumulated Amortization	(136,143)	(134,325)	(134,522)	(127,158)
Net Book Value	145,401	136,354	139,342	99,872
Work-in-Progress	1,204	7,290	7,248	28,143
Total Net Book Value and Work-in-Progress	146,605	143,644	146,590	128,015